

# Five-Year Forecast Program Requirements

## Gateway Regional Center URA

	Revised- 2 FY 2014-15	Draft FY 2015-16	Forecast FY 2016-17	Forecast FY 2017-18	Forecast FY 2018-19	Forecast FY 2019-20	
<b>Resources</b>							
<b>Total Resources</b>	<b>9,925,380</b>	<b>8,448,711</b>	<b>7,230,085</b>	<b>7,153,757</b>	<b>7,326,739</b>	<b>8,950,472</b>	
<b>Requirements</b>							
<b>Program Expenditures</b>							
<b>Administration</b>							
<b>Financial Administration</b>							
A45101380 Debt Management-GTW	10,000	10,000	10,000	10,000	10,000	10,000	
<b>Total Administration</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	Administration related to debt management.
<b>Business Development</b>							
<b>Business Lending</b>	0	100,000	100,000	100,000	200,000	200,000	Financial assistance through loans to support businesses in neighborhood commercial corridors. Guided by the Commercial Corridor Strategy, which considers the market strength of each corridor and the demographics of the surrounding neighborhoods. Consistent with the NED strategy, PDC evaluates each investment and how it will help create jobs and address issues of social equity. Individual applications are assessed using PDC's strategic alignment and equity lens. Lending numbers are likely to decrease in FY 14/15 and potentially future years, as no deals are currently in place or in the pipeline.
L00210380 BL -General-GTW	0	0	100,000	100,000	200,000	200,000	
<b>Small Business &amp; Community Dev</b>							
B55800380 Business Development-GTW	10,000	10,000	10,000	10,000	10,000	10,000	Opportunity funds for business development. Can be used for planning, analysis or implementation of projects and initiatives.
B55900380 Community Development-GTW	20,000	20,000	20,000	20,000	20,000	20,000	Opportunity funds for community economic development. Can be used for planning, analysis or implementation of projects and initiatives.
<b>Traded Sector Business Dev</b>							
B15102380 Site Recruitment-GTW	10,000	10,000	10,000	10,000	10,000	10,000	Identification and recruitment of property suitable for cluster industry or other traded sector development
<b>Total Business Development</b>	<b>40,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>240,000</b>	<b>240,000</b>	
<b>Total Housing</b>	<b>3,289,005</b>	<b>1,127,325</b>	<b>550,466</b>	<b>360,698</b>	<b>206,654</b>	<b>1,000,000</b>	The TIF set aside for housing funds the following Housing Bureau programs: affordable rental housing development, construction and preservation; home repair, maintenance and weatherization; and homebuyer assistance. The set aside represents an allocation of resources based on cumulative performance since the beginning of the Housing Set Aside policy in 2007. Amounts decrease over the five-year forecast because of higher housing spending in prior years. The target in Gateway is 30% and the cumulative Housing Set Aside spending is 33%, as of fiscal year end 2013-14.
<b>Infrastructure</b>							
<b>Parks</b>							
N38029215 Gateway Park Project-GTW	200,000	800,000	0	0	0	0	Funding through an \$1 million IGA with Portland Parks & Recreation for construction of 3-acre neighborhood park at NE 106 <sup>th</sup> & Halsey. Completion expected in spring 2017.
<b>Transportation</b>							
N38028915 GTW Street Improvement-GTW-Adm	300,000	750,000	0	0	0	0	\$140,000 in FY 14/15 is for Phase II of improvements to 102nd Avenue, between NE Glisan and E Burnside streets. Project is focused on improving pedestrian safety through sidewalk and crossing improvements and traffic calming measures. This is a partnership with the Portland Bureau of Transportation, and funding will be expended in FY14/15. \$110,000 in FY14-15 is for the design phase of the Halsey/Weidler Streetscape Improvement project through IGA with PBOT. This project implements the Streetscape Vision from the Halsey/Weidler Commercial District Investment Strategy. \$50,000 for banners.
<b>Total Infrastructure</b>	<b>500,000</b>	<b>1,550,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Property Redevelopment</b>							
<b>Commercial Property Redevelopm</b>							
P38059015 Commercial Dev-GTW-Adm	50,000	0	0	0	0	0	Rolled into Project Development.
P38060125 JJ North Rstrnt Lot-GTW-Adm	10,700	7,700	7,700	0	0	0	
P38060155 Bingo Site-GTW-Adm	1,800	0	0	0	0	0	
P38090015 Project Development-GTW-Adm	100,000	100,000	100,000	100,000	100,000	100,000	Resources available to support professional services contracts for the purpose of implementing the Halsey-Weidler Commercial District Investment Strategy, which focuses on both streets from 102nd to 112th.
P38092015 Real Estate Mgmt-GTW-Adm	2,000	2,000	2,000	2,000	2,000	2,000	
PDC Property Management & Maintenance	14,500	9,700	9,700	2,000	2,000	2,000	Includes a number of PDC-owned properties that require ongoing maintenance or small tenant improvements.
<b>Commercial Real Estate Lending</b>							
R01100380 CPRL-General-GTW	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	Financial assistance through loans for commercial property owners who want to develop, redevelop or make tenant improvements on their property. Targeted to encourage business development and job growth. Consistent with the NED strategy, PDC evaluates each investment and how it will help create jobs address issues of social equity. Individual applications are assessed using PDC's strategic alignment and equity lens.
<b>Community Redevelopment Grants</b>							
G01100380 CLG-General-GTW	137,000	200,000	200,000	200,000	200,000	200,000	Community Livability grants are available for projects that address community objectives and advance social equity through improvements to public facilities and neighborhood/ cultural amenities. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens. Grants are awarded through an annual competitive process.
G02100380 DOS-General-GTW	48,000	75,000	75,000	75,000	75,000	75,000	Development Opportunity Services grants of up to \$12,000 to reimburse applicants for up to 80% of the cost of predevelopment services for potential projects on properties with commercial and/or mixed-use zoning. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens.
G03100380 SIP-General-GTW	200,050	150,000	150,000	150,000	150,000	150,000	Storefront Improvement Program grants are available to qualified businesses and building owners to reimburse applicants for storefront improvement costs. The program leverages PDC dollars with private or public funds and supports neighborhood economic development. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens.
G04100380 GFGP-General-GTW	50,000	125,000	125,000	125,000	125,000	125,000	Green features grants of up to \$25,000 but not exceeding 50% of the total project cost may be available to implement eligible green and sustainable building improvements that are demonstrated to result in a direct benefit to a business. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens.
<b>Total Property Redevelopment</b>	<b>549,550</b>	<b>2,159,700</b>	<b>2,159,700</b>	<b>2,152,000</b>	<b>2,152,000</b>	<b>2,152,000</b>	
<b>Total Program Expenditures</b>	<b>4,388,555</b>	<b>4,987,025</b>	<b>2,860,166</b>	<b>2,662,698</b>	<b>2,608,654</b>	<b>3,402,000</b>	
Personal Services	158,786	108,511	113,937	119,633	125,615	131,896	
Transfers - Indirect	454,813	580,418	622,391	628,615	653,760	679,910	
<b>Total Fund Expenditures</b>	<b>5,002,154</b>	<b>5,675,954</b>	<b>3,596,494</b>	<b>3,410,946</b>	<b>3,388,029</b>	<b>4,213,806</b>	
Contingency	4,923,226	2,772,757	3,633,591	3,742,811	3,938,710	4,736,666	
Ending Fund Balance	0	0	0	0	0	0	
<b>Total Requirements</b>	<b>9,925,380</b>	<b>8,448,711</b>	<b>7,230,085</b>	<b>7,153,757</b>	<b>7,326,739</b>	<b>8,950,472</b>	

# Five-Year Forecast Program Requirements

	Revised- 2 FY 2014-15	Draft FY 2015-16	Forecast FY 2016-17	Forecast FY 2017-18	Forecast FY 2018-19	Forecast FY 2019-20	
<b>Interstate Corridor URA</b>							
<b>Resources</b>							
<b>Total Resources</b>	<b>27,736,588</b>	<b>24,565,475</b>	<b>17,604,108</b>	<b>15,120,429</b>	<b>15,263,187</b>	<b>12,065,409</b>	
<b>Requirements</b>							
<b>Program Expenditures</b>							
<b>Administration</b>							
<b>Financial Administration</b>							
A45101370 Debt Management-ISC	22,532	22,532	22,532	22,532	22,532	22,532	
<b>Total Administration</b>	<b>22,532</b>	<b>22,532</b>	<b>22,532</b>	<b>22,532</b>	<b>22,532</b>	<b>22,532</b>	Administration related to debt management.
<b>Business Development</b>							
<b>Business Lending</b>							
	8,659,200	200,000	200,000	200,000	200,000	200,000	Financial assistance through loans to support businesses in neighborhood commercial corridors. Guided by the Commercial Corridor investment strategy, which considers the market strength of each corridor and the demographics of the surrounding neighborhoods. Consistent with the NED strategy, PDC evaluates each investment and how it will help create jobs and address issues of social equity. Individual applications are assessed using PDC's strategic alignment and equity lens. \$8M in the current year relates to loan financing of the new Daimler Headquarters. Outer year budgets may decrease due to reallocation of resources.
L00200370 BL -Modifications-INT	150	0	0	0	0	0	
L00210370 BL -General-INT	8,659,050	200,000	200,000	200,000	200,000	200,000	
<b>Small Business &amp; Community Dev</b>							
B55710370 NPI & Main St Network-ISC	50,000	50,000	50,000	50,000	50,000	50,000	Financial assistance to support the St. Johns Main Street and Alberta Main Street business districts.
B55900370 Community Development-ISC	25,000	25,000	25,000	25,000	25,000	25,000	Opportunity funds for community economic development. Can be used for planning, analysis or implementation of projects and initiatives.
B55800370 Business Development-ISC	5,000	5,000	5,000	5,000	5,000	5,000	Opportunity funds for business development. Can be used for planning, analysis or implementation of projects and initiatives.
<b>Traded Sector Business Dev</b>							
T01069370 Lean Manufacturing-ISC	50,000	50,000	50,000	50,000	50,000	50,000	Direct Assistance to individual businesses through a grant matching program with the Oregon Manufacturing Extension Project (OMEPE). Targeted at manufacturing firms, it supports analysis of opportunities to streamline manufacturing processes.
<b>Total Business Development</b>	<b>8,789,200</b>	<b>330,000</b>	<b>330,000</b>	<b>330,000</b>	<b>330,000</b>	<b>330,000</b>	
<b>Total Housing</b>	<b>2,199,026</b>	<b>9,428,756</b>	<b>8,075,055</b>	<b>8,664,651</b>	<b>9,949,525</b>	<b>3,308,688</b>	The TIF set aside for housing funds the following Housing Bureau programs: affordable rental housing development, construction and preservation; home repair, maintenance and weatherization; and homebuyer assistance. The set aside represents an allocation of resources based on cumulative performance since the beginning of the Housing Set Aside policy in 2007. Amounts decrease over the five-year forecast because of higher housing spending in prior years. The target in Interstate Corridor is 30% and the cumulative Housing Set Aside spending is 36%, as of fiscal year end 2013-14.
<b>Infrastructure</b>							
<b>Parks</b>							
N37017415 Dawson Park-ISC-Adm	200,000	0	0	0	0	0	Implementation of improvements identified in the Dawson Park Master Plan, including a waterplay feature, formal park entry, new furnishings, and historic interpretative signage. Project is will be completed in FY14-15, in partnership with Portland Parks and Recreation. Identified as a key project on the Interstate Corridor URA Gem List, in the category of Parks and Open Space.
N37017315 Bridgeton-ISC-Adm	0	0	1,500,000	0	0	0	Construction of a half-mile promenade trail along the Columbia River levee in the Bridgeton neighborhood, in partnership with Metro. Will connect the 1-5 Columbia River Crossing with Bridgton Road, complete a missing link in the region's 40-mile loop trail system, and help spur mixed-use redevelopment on adjacent land. Project design is completed and Metro is currently working to negotiate property acquisition. Identified as a key project on the Interstate Corridor URA Gem List, in the category of Parks and Open Space.
<b>Transportation</b>							
N37037615 Denver Streetscape-ISC-Adm	48,400	0	0	0	0	0	Project is complete.
N37037715 Killingsworth Stscape-ISC-Adm	500,000	2,500,000	0	0	0	0	Final phase of the Killingsworth Street Improvement project which connects Interstate to MLK JR Blvd with pedestrian improvements including, wider sidewalks, street trees, ADA ramps, and bioswales.
N37037815 Lombard Investment-ISC-Adm	100,000	2,200,000	0	0	0	0	Lombard Investment Strategy will combine business revitalization and infrastructure improvements on North Lombard between Chautauqua and N. Williams. Staff is working with community capacity-building and design consultants, bureau partners, community members and key stakeholders to determine investment strategy priorities and focus nodes. Construction design and engineering for street improvements to begin in FY15/16, with construction to follow upon completion.
<b>Total Infrastructure</b>	<b>848,400</b>	<b>4,700,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Property Redevelopment</b>							
<b>Commercial Property Redevelopm</b>							
P37060135 Nelson Bldg-Corner-ISC-Adm	299,193	9,893	9,893	9,893	9,893	9,893	Building demolition and lot upgrades
P37050215 Vanport III-ISC-Adm	85,000	0	0	0	0	0	Future Natural Grocer's site
P37054815 Kenton Redev Dtwm-ISC-Adm	150,000	0	0	0	0	0	Development feasibility study, in partnership with Trimet for PDC and Trimet-owned properties. This will include developer and community interviews and a market analysis.
P37060145 Spar-Tek Building-ISC-Adm	27,891	24,685	24,685	24,685	24,685	24,685	
P37060155 Argyle Lot-ISC-Adm	30,702	3,430	3,430	3,430	3,430	3,430	
P37060215 3620 NE MLK Prkng-ISC-Adm	8,227	9,700	9,700	9,700	9,700	9,700	
P37060415 C&M Motors Lot-ISC-Adm	142,620	724	0	0	0	0	Environmental remediation and site demolition.
P37060515 Reiss House-ISC-Adm	8,711	8,611	0	0	0	0	
P37090015 Project Development-ISC-Adm	19,250	20,000	20,000	20,000	20,000	20,000	Resources available to support professional services contracts.
P37092015 Real Estate Mgmt-ISC-Adm	10,290	15,290	5,000	5,000	5,000	5,000	
P37060125 Nelson Bldg-Indust-ISC-Adm	224,840	66,380	66,380	66,380	66,380	66,380	Tenant improvements at 2024 and 2040 N Argyle.
PDC Property Management & Maintenance	85,821	61,716	42,815	42,815	42,815	42,815	Includes a number of PDC-owned properties that require ongoing maintenance or small tenant improvements.
<b>Commercial Real Estate Lending</b>							
R01100370 CPRL-General-ISC	503,000	2,470,000	2,000,000	1,275,000	1,275,000	1,275,000	Financial assistance through loans for commercial property owners who want to develop, redevelop or make tenant improvements on their property. Targeted to encourage business development and job growth. Consistent with the NED strategy, PDC evaluates each investment and how it will help create jobs address issues of social equity. Individual applications are assessed using PDC's strategic alignment and equity lens.
<b>Community Redevelopment Grants</b>							
G01100370 CLG-General-ISC	300,700	300,000	300,000	300,000	300,000	300,000	Community Livability grants are available for projects that address community objectives and advance social equity through improvements to public facilities and neighborhood/ cultural amenities. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens. Grants are awarded through an annual competitive process.
G02100370 DOS-General-ISC	100,025	100,000	100,000	100,000	100,000	100,000	Development Opportunity Services grants of up to \$12,000 to reimburse applicants for up to 80% of the cost of predevelopment services for potential projects on properties with commercial and/or mixed-use zoning. Applications assessed using the commercial corridor investment strategy and PDC's strategic alignment and equity lens.
G03100370 SIP-General-ISC	500,025	500,000	500,000	500,000	500,000	500,000	Storefront Improvement Program grants are available to qualified businesses and building owners to reimburse applicants for storefront improvement costs. The program leverages PDC dollars with private or public funds and supports neighborhood economic development. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens.
G04100370 GFGP-General-ISC	100,000	100,000	100,000	100,000	100,000	100,000	Green features grants of up to \$25,000 but not exceeding 50% of the total project cost may be available to implement eligible green and sustainable building improvements that are demonstrated to result in a direct benefit to a business. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens.
<b>Total Property Redevelopment</b>	<b>2,510,474</b>	<b>3,628,713</b>	<b>3,139,088</b>	<b>2,414,088</b>	<b>2,414,088</b>	<b>2,414,088</b>	
<b>Total Program Expenditures</b>	<b>14,369,632</b>	<b>18,110,001</b>	<b>13,066,675</b>	<b>11,431,271</b>	<b>12,716,145</b>	<b>6,075,308</b>	
Personal Services	486,957	531,514	558,090	585,994	615,294	646,059	
Transfers - Indirect	1,895,448	1,738,782	1,864,523	1,883,168	1,958,495	2,036,835	
<b>Total Fund Expenditures</b>	<b>16,752,037</b>	<b>20,380,297</b>	<b>15,489,288</b>	<b>13,900,433</b>	<b>15,289,934</b>	<b>8,758,202</b>	
Contingency	10,984,551	4,185,178	2,114,820	1,219,996	-26,747	3,307,207	
Ending Fund Balance	0	0	0	0	0	0	
<b>Total Requirements</b>	<b>27,736,588</b>	<b>24,565,475</b>	<b>17,604,108</b>	<b>15,120,429</b>	<b>15,263,187</b>	<b>12,065,409</b>	

# Five-Year Forecast Program Requirements

	Revised- 2 FY 2014-15	Draft FY 2015-16	Forecast FY 2016-17	Forecast FY 2017-18	Forecast FY 2018-19	Forecast FY 2019-20	
<b>Lents Town Center URA</b>							
<b>Resources</b>							
<b>Total Resources</b>	<b>25,684,891</b>	<b>27,301,595</b>	<b>30,353,833</b>	<b>31,017,561</b>	<b>25,354,944</b>	<b>62,325,720</b>	
<b>Requirements</b>							
<b>Program Expenditures</b>							
<b>Administration</b>							
<b>Financial Administration</b>							
A45101360 Debt Management-LTC	20,000	20,000	20,000	20,000	20,000	20,000	
<b>Total Administration</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	Administration related to debt management.
<b>Business Development</b>							
<b>Business Lending</b>							
L00210360 BL -General-LTC	250,000	200,000	300,000	300,000	300,000	300,000	Financial assistance through loans to support businesses in neighborhood commercial corridors. Guided by the Commercial Corridor investment strategy, which considers the market strength of each corridor and the demographics of the surrounding neighborhoods. Consistent with the NED strategy, PDC evaluates each investment and how it will help create jobs and address issues of social equity. Individual applications are assessed using PDC's strategic alignment and equity lens. Lending numbers are likely to decrease in FY 14/15 and potentially future years, as no deals are currently in place or in the pipeline.
<b>Small Business &amp; Community Dev</b>							
B55800360 Business Development-LTC	10,000	10,000	10,000	10,000	10,000	10,000	Opportunity funds for business development. Can be used for planning, analysis or implementation of projects and initiatives.
B55900360 Community Development-LTC	50,000	50,000	50,000	50,000	50,000	50,000	Opportunity funds for community economic development. Can be used for planning, analysis or implementation of projects and initiatives.
<b>Traded Sector Business Dev</b>							
B15102360 Site Recruitment-LTC	10,000	10,000	10,000	10,000	10,000	10,000	Identification and recruitment of property suitable for neighborhood-serving business or cluster industry development
T01069360 Lean Manufacturing-LTC	30,000	30,000	30,000	30,000	30,000	30,000	Direct Assistance to individual businesses through a grant matching program with the Oregon Manufacturing Extension Project (OMEPE). Targeted at manufacturing firms, it supports analysis of opportunities to streamline manufacturing processes.
<b>Total Business Development</b>	<b>350,000</b>	<b>300,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	
<b>Total Housing</b>	<b>1,727,248</b>	<b>1,766,689</b>	<b>2,229,402</b>	<b>2,145,255</b>	<b>2,495,913</b>	<b>5,000,000</b>	The TIF set aside for housing funds the following Housing Bureau programs: affordable rental housing development, construction and preservation; home repair, maintenance and weatherization; and homebuyer assistance. The set aside represents an allocation of resources based on cumulative performance since the beginning of the Housing Set Aside policy in 2007. Amounts decrease over the five-year forecast because of higher housing spending in prior years. The target in Lents is 30% and the cumulative Housing Set Aside spending is 35%, as of fiscal year end 2013-14.
<b>Infrastructure</b>							
<b>Parks</b>							
N36012515 Leach Botanical Grdns-LTC	270,000	1,770,000	0	0	0	0	Develop six-acre Upper Garden at Leach Botanical Garden to enhance cultural, educational, and botanical offerings at the garden.
<b>Transportation</b>							
N36031525 Foster-Woodstock-LTC-Adm	300,000	0	0	0	0	0	
N36032015 Lents Entryway-LTC-Adm	6,250	0	0	0	0	0	
N36031535 122nd-Holgate/Ramona-LTC-Adm	950,000	0	0	0	0	0	Sidewalk improvements on 122nd Avenue between SE Holgate and SE Ramona. Partnership with the Portland Bureau of Transportation. Funding committed.
N36031415 Street/Sidewalks LID-LTC-Adm	60,000	0	0	0	0	0	
N36031545 Foster-52nd to 82nd-LTC-Adm	100,000	500,000	1,200,000	0	0	0	Street improvements along Foster from 52nd to 82nd avenues. Includes a reduction in automobile lanes and the addition of bicycle lanes. Partnership with the Portland Bureau of Transportation; funding committed.
<b>Total Infrastructure</b>	<b>1,686,250</b>	<b>2,270,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Property Redevelopment</b>							
<b>Commercial Property Redevelopm</b>							
P36060325 Lents Little Lge Fld-LTC-Adm	4,375	4,375	4,375	4,375	4,375	4,375	
P36090015 Project Development-LTC-Adm	49,500	75,000	75,000	75,000	75,000	75,000	Resources available to support professional services contracts.
P36061015 ArchtctIronPrdctBldg-LTC-Adm	12,229	209,229	9,229	9,229	9,229	9,229	Property management and tenant improvements to PDC-owned property at SE Foster and 93rd Ave. Moved from fiscal year 14/15 to 15/16.
P36060935 MetroAuto Bldg & Lot-LTC-Adm	7,709	4,709	4,709	4,709	4,709	4,709	
P36092015 Real Estate Mgmt-LTC-Adm	23,579	23,479	22,679	22,679	2,000	2,000	
P36060925 MetroAuto Whlsl WLot-LTC-Adm	49,200	4,000	4,000	0	0	0	Environmental remediation may move into next fiscal year.
P36060335 Bakery Block-LTC-Adm	779,304	86,384	86,384	86,384	86,384	86,384	Property management and improvements to PDC-owned building at SE Ramona and 92nd Ave. \$450k in tenant improvements and \$140k for roof construction taking place this fiscal year.
P3605015 Foster Road Redev-LTC-Adm	200,000	0	0	0	0	0	
P36050915 LTC Town Ctr Redev-LTC-Adm	100,000	100,000	100,000	50,000	50,000	50,000	Resources available to support professional services contracts for the purpose of implementing the Lents Action Plan, with particular focus on publicly- and privately-owned sites in the Lents Town Center
P36050815 SE 92nd Redev-LTC-Adm	25,000	0	0	0	0	0	
P36060615 LTC II Parking Lot-LTC-Adm	7,840	7,840	7,840	7,840	7,840	7,840	
PDC Property Management and Maintenance	63,503	40,403	39,603	39,603	18,924	18,924	Includes a number of PDC-owned properties that require ongoing maintenance or small tenant improvements.
<b>Commercial Real Estate Lending</b>							
R01100360 CPRL-General-LTC	900,000	2,500,000	4,000,000	4,000,000	4,000,000	4,000,000	Lending numbers are likely to decrease in fiscal year 2014-15 and potentially future years, as fewer deals are currently in place or in the pipeline.
<b>Community Redevelopment Grants</b>							
G01100360 CLG-General-LTC	800,350	250,000	250,000	250,000	250,000	250,000	Community Livability grants are available for projects that address community objectives and advance social equity through improvements to public facilities and neighborhood/ cultural amenities. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens. Grants are awarded through an annual competitive process.
G02100360 DOS-General-LTC	75,000	75,000	75,000	75,000	75,000	75,000	Development Opportunity Services grants of up to \$12,000 to reimburse applicants for up to 80% of the cost of predevelopment services for potential projects on properties with commercial and/or mixed-use zoning. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens.
G03100360 SIP-General-LTC	560,150	300,000	300,000	300,000	300,000	300,000	Storefront Improvement Program grants are available to qualified businesses and building owners to reimburse applicants for storefront improvement costs. The program leverages PDC dollars with private or public funds and supports neighborhood economic development. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens.
G04100360 GFPG-General-LTC	50,000	125,000	125,000	125,000	125,000	125,000	Green features grants of up to \$25,000 but not exceeding 50% of the total project cost may be available to implement eligible green and sustainable building improvements that are demonstrated to result in a direct benefit to a business. Applications assessed using PDC's commercial corridor investment strategy and strategic alignment and equity lens.
<b>Total Property Redevelopment</b>	<b>3,464,236</b>	<b>3,765,016</b>	<b>5,064,216</b>	<b>5,010,216</b>	<b>4,989,537</b>	<b>4,989,537</b>	
<b>Total Program Expenditures</b>	<b>7,247,734</b>	<b>8,121,705</b>	<b>8,913,618</b>	<b>7,575,471</b>	<b>7,905,450</b>	<b>10,409,537</b>	
Personal Services	422,296	397,545	385,556	404,834	425,075	446,329	
Transfers - Indirect	1,364,652	1,417,567	1,520,079	1,535,280	1,596,691	1,660,559	
<b>Total Fund Expenditures</b>	<b>9,034,682</b>	<b>9,936,817</b>	<b>10,819,253</b>	<b>9,515,585</b>	<b>9,927,216</b>	<b>12,516,425</b>	
Contingency	16,650,209	17,364,778	19,534,580	21,501,976	15,427,728	49,809,295	
Ending Fund Balance	0	0	0	0	0	0	
<b>Total Requirements</b>	<b>25,684,891</b>	<b>27,301,595</b>	<b>30,353,833</b>	<b>31,017,561</b>	<b>25,354,944</b>	<b>62,325,720</b>	