

**DATE:** February 11, 2015

**TO:** Board of Commissioners

**FROM:** Patrick Quinton, Executive Director

**SUBJECT:** Report Number 15-12

Authorizing an Intergovernmental Agreement with the Portland Bureau of

Transportation for Construction of the Killingsworth Street Improvement Project Phase II in the Interstate Corridor Urban Renewal Area; Providing Funding in an Amount Not to

Exceed \$3,000,000

#### **BOARD ACTION REQUESTED**

Adopt Resolution No. 7101

#### **ACTION DESCRIPTION**

This action will authorize the Portland Development Commission (PDC) Executive Director to enter into an Intergovernmental Agreement (IGA) between PDC and the Portland Bureau of Transportation (PBOT) providing funding in an amount not to exceed \$3,000,000 for the construction of Killingsworth Street Improvement Project Phase II (Project) between N. Commercial Street and NE Martin Luther King, Jr. Boulevard (see Attachment A). The Project is entirely within the Interstate Corridor Urban Renewal Area (ICURA) and will include the following work:

- Constructing approximately a half-mile new sidewalk, replacing existing substandard sidewalk
- Installing approximately 53 pedestrian-scale 'historic' design streetlights
- Enhancing the pedestrian environment by:
  - Improving transit stops
  - Slowing traffic by narrowing vehicle lanes and widening sidewalks
  - Improving crossings at key locations
- Upgrading approximately 63 American Disabilities Act (ADA) curb ramps
- Planting up to 33 deciduous trees
- Constructing curbs, driveways, and bio-swales

Following a construction bid and award phase in early 2015, construction is anticipated to begin in May 2015 and be completed by December 2015.

#### **BACKGROUND AND CONTEXT**

Killingsworth Street is identified in the *Albina Community Plan* and the *Humboldt Neighborhood Plan* as a key commercial corridor containing neighborhood services and destinations and is designated as a Main Street and Station Community in the *Metro 2040 Plan* and as a Community Main Street in Portland's *Transportation System Plan*.

In June 2002, PDC partnered with PBOT to begin an extensive public process that involved more than 1,000 community members and a 19-member Citizen Advisory Committee to identify potential streetscape improvements along Killingsworth Street from N. Interstate Avenue to NE Martin Luther King, Jr. Boulevard. The outcome was the *Killingsworth Street Improvements Planning Project Report*, adopted by Portland City Council through Resolution No. 36161 in August 2003. The report identified street design and themes to strengthen the connection between the Interstate MAX line and residences and businesses along Killingsworth Street.

The street improvements outlined in the planning project were broken down into phases. Phase I-A, completed in July 2006, included five blocks from N. Michigan to N. Borthwick avenues. Phase I-B, completed in 2008, included improvements from N. Interstate to N. Michigan avenues, the I-5 crossing, and the section from N. Borthwick Avenue to N. Commercial Street. PDC funded approximately \$2,000,000 toward the \$3,600,000 Phase 1-A and 1-B projects to reconstruct sidewalks, provide new transit stops, plant new trees, and install pedestrian-scale streetlights, street furniture, and pedestrian fencing on the I-5 crossing.

PBOT was awarded a \$400,000 grant in Metro's 2006-2009 Metropolitan Transportation Improvement Program funding for design and engineering for the final phase (Phase II) of the street improvement project with PDC providing \$332,000 in matching funds. PDC has been asked to contribute funding for construction, not to exceed \$3,000,000. Completing Phase II will fulfill a commitment to the citizens and businesses along Killingsworth Street and in the neighboring communities, including Portland Community College, which invested \$60,000,000 in its Cascade Campus, and the students and families of Jefferson High School. Since the Project is on the "Gem List" and completes a larger infrastructure project begun in 2003, PDC staff is supportive of this investment.

PDC's Neighborhood Commercial Corridor Strategy establishes tailored approaches for 26 neighborhood commercial corridors based on business and demographic conditions. The corridor is experiencing late stage or dynamic ongoing gentrification pressures, and residents are vulnerable to displacement. Because of these dynamics, PDC will only fund infrastructure investments that have been identified as community priorities.

To better understand potential impacts and mitigation measures, PDC staff conducted an equity impact analysis that identified steps to mitigate gentrification pressures along this corridor. Specifically, PDC staff will i.) Conduct proactive outreach to minority-owned businesses and long-time property and business owners, and ii.) Provide business technical and financial assistance to priority populations in order to close equity gaps.

To mitigate adverse impacts to local businesses during construction, PBOT will:

- Provide construction notification to local businesses and property owners and maintain regular, thorough communication as the Project proceeds.
- Tailor construction plans and specifications to ensure access to local businesses during construction. The Project will have less of an impact on local businesses than previous phases, as there will be no street closures.
- Post signage with business names indicating 'Open During Construction' and publish a bi-weekly
  newsletter to businesses updating construction progress. Individual businesses will receive
  notice no less than seven days prior to construction in front of their business with information
  on whom to contact should the business have specific needs.

#### **COMMUNITY AND PUBLIC BENEFIT**

Benefits of the Project include:

- Creating a continuous, pedestrian-friendly streetscape between Interstate Avenue, the MAX Yellow Line/Killingsworth transit station, and Martin Luther King, Jr. Boulevard.
- Supporting Killingsworth's role as a neighborhood commercial center and a key commercial corridor serving North and Northeast Portland.
- Fostering of the community's vision for Killingsworth Street as a vibrant community-building path of activity.
- Providing area residents, seniors, students, businesses, and library patrons with a safe, pedestrian-friendly environment to walk and bicycle.
- Supporting existing businesses with improved access through new sidewalks replacing crumbling sidewalks.
- Making sidewalks ADA-accessible with new and improved ramps.
- PDC's Equity Policy applies to this IGA and associated construction contracts.

# **PUBLIC PARTICIPATION AND FEEDBACK**

Staff has more recently conducted community outreach to gauge support for the Project and inform business and property owners of financial tools and assistance. Outreach efforts included:

- Sending information flyers to more than 300 neighborhood residents, businesses, and property owners.
- Canvassing businesses within the project area to share Project details; response was positive.
- Outreach to the Humboldt Neighborhood Association (HNA) and King Neighborhood Association (KNA). HNA expressed positive support for the project with their primary concern focused on reducing impacts to businesses during construction. KNA appreciated the project moving forward. PDC staff is attending both HNA (2/10/15) and KNA (3/11/15) meetings to share specific project information and outline required construction plan specifications to reduce impacts to businesses.

## **BUDGET AND FINANCIAL INFORMATION**

There are sufficient funds in the ICURA budget, including \$500,000 in the adopted fiscal year 2014-15 budget, and \$2,500,000 in the requested budget (see Attachment B). Should Project costs come in below budget, remaining funds shall be retained by PDC. Below is a breakdown of Project costs:

SOURCES		USES			
PDC (ICURA)	\$3,000,000	Construction	\$2,187,819		
		Engineering & Management	\$618,988		
		Contingency – five percent of construction, engineering, and management	\$149,436		
		Regional Arts & Culture Council  – two percent for art	\$43,757		
Total	\$3,000,000	Total	\$3,000,000		

### **RISK ASSESSMENT**

There is a risk contract bids will exceed the cost estimate. The IGA is not to exceed \$3,000,000. PDC has notified PBOT that PDC does not have any additional financial resources to contribute to the Project. Therefore, PBOT will need to complete the scope of the Project within the available financial resources, or, to the extent the Project costs increase beyond available financial resources, PBOT will need to identify alternative resources for any increased costs. Any cost savings shall be retained by PDC.

### **ALTERNATIVE ACTIONS**

The PDC Board of Commissioners can elect to not authorize the IGA and direct PDC staff to renegotiate the terms of the IGA. Such action may terminate the project. If project is terminated, PBOT would be required to return the \$400,000 federal grant funds expended on design and engineering.

### **ATTACHMENTS**

- A. Project Site Map
- B. ICURA Financial Summary

# **Project Site Map**



# **ICURA Financial Summary**

		Revised- 2	Requested	Forecast	Forecast	Forecast	Forecast
		FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2
Interstate Co	orridor URA						
Resources							
	Beginning Fund Balance	15,550,161	11,049,551	3,751,866	1,234,387	38,498	36,3
	Fees and Charges	5,800	2,200	1,500	1,500	1,500	1,5
	Interest on Investments	72,000	33,149	11,256	3,703	0	
	Loan Collections	408,002	260,999	198,041	338,329	325,246	372,7
	Long Term Debt	0	1,000,000	1,500,000	1,100,000	3,700,000	
	Property Income	171,776	772,652	182,400	182,400	182,400	182,4
	Reimbursements	40,349	40,112	40,112	40,112	40,112	40,1
	Short Term Debt	11,488,500	11,488,500	11,488,500	11,488,500	11,488,500	11,488,5
	Total Resources	27,736,588	24,647,163	17,173,675	14,388,931	15,776,256	12,121,6
Requirements							
	Program Expenditures						
	Administration						
	Financial Administration						
	A45101370 Debt Management-ISC	22,532	22,532	22,532	22,532	22,532	22,5
	Total Administration	22,532	22,532	22,532	22,532	22,532	22,5
	Business Development						
	Business Lending						
	L00210370 BL -General-INT	8,659,050	650,000	650,000	650,000	650,000	650,0
	L00200370 BL -Modifications-INT	150	0	0	0	0	
	Small Business & Community Dev						
	B55900370 Community Development-ISC	25,000	25,000	25,000	25,000	25,000	25,0
	B55710370 NPI & Main St Network-ISC	50,000	50,000	50,000	50,000	50,000	50,0
	B55800370 Business Development-ISC	5,000	5,000	5,000	5,000	5,000	5,0
	Traded Sector Business Dev						
	T01069370 Lean Manufacturing-ISC	50,000	50,000	50,000	50,000	50,000	50,0
	Total Business Development	8,789,200	780,000	780,000	780,000	780,000	780,0
	Housing						
	PHB Housing						
	H15410370 Home Repair Projects-ISC	499,628	500,000	500,000	500,000	1,000,000	1,000,0
	H15420370 Home Buyer Assistance-ISC	586,614	500,000	500,000	500,000	1,000,000	1,000,0
	H15430370 Affordable Rental Hsg-ISC	342,347	7,564,501	6,048,749	6,600,000	6,792,304	1,000,
	H15900370 PHB Staff & Admin-ISC	770,437	864,255	1,026,306	1,064,651	1,157,221	308,
	Total Housing	2,199,026	9,428,756	8,075,055	8,664,651	9,949,525	3,308,
	Infrastructure						
	Parks						
	N37017315 Bridgeton-ISC-Adm	0	0	1,500,000	0	0	
	N37017415 Daw son Park-ISC-Adm	200,000	0	0	0	0	
	Transportation						
	N37037715 Killingsworth Stscape-ISC-Adm	500,000	2,500,000	0	0	0	
	N37037815 Lombard Investment-ISC-Adm	100,000	2,200,000	0	0	0	
	N37037615 Denver Streetscape-ISC-Adm	48,400	0	0	0	0	
	Total Infrastructure	848,400	4,700,000	1,500,000	0	0	
	Property Redevelopment						
	Commercial Property Redevelopm						
	P37060515 Reiss House-ISC-Adm	8,711	8,611	0	0	0	
	P37090015 Project Development-ISC-Adm	19,250	20,000	20,000	20,000	20,000	20,0
	P37060415 C&M Motors Lot-ISC-Adm	142,620	724	0	0	0	
	P37060215 3620 NE MLK Prkng-ISC-Adm	8,227	9,700	9,700	9,700	9,700	9,
	0, 2015	•					

P37060155 Argyle Lot-ISC-Adm	30,702	3,430	3,430	3,430	3,430	3,430
P37060145 Spar-Tek Building-ISC-Adm	27,891	24,685	24,685	24,685	24,685	24,685
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P37060135 Nelson Bldg-Corner-ISC-Adm	299,193	9,893	9,893	9,893	9,893	9,893
P37060125 Nelson Bldg-Indust-ISC-Adm	224,840	66,380	66,380	66,380	66,380	66,380
P37054815 Kenton Redev Dtw n-ISC-Adm	85,000	65,000	0	0	0	0
P37050215 Vanport III-ISC-Adm	85,000	0	0	0	0	0
P37092015 Real Estate Mgmt-ISC-Adm	10,290	15,290	5,000	5,000	5,000	5,000
Commercial Real Estate Lending						
R01100370 CPRL-General-ISC	503,000	2,470,000	2,000,000	1,275,000	1,275,000	1,275,000
Community Redevelopment Grants						
G01100370 CLG-General-ISC	300,700	300,000	300,000	300,000	300,000	300,000
G02100370 DOS-General-ISC	100,025	100,000	100,000	100,000	100,000	100,000
G03100370 SIP-General-ISC	500,025	500,000	500,000	500,000	500,000	500,000
G04100370 GFGP-General-ISC	100,000	100,000	100,000	100,000	100,000	100,000
Total Property Redevelopment	2,445,474	3,693,713	3,139,088	2,414,088	2,414,088	2,414,088
Total Program Expenditures	14,304,632	18,625,001	13,516,675	11,881,271	13,166,145	6,525,308
Personal Services	486,957	531,514	558,090	585,994	615,294	646,059
Transfers - Indirect	1,895,448	1,738,782	1,864,523	1,883,168	1,958,495	2,036,835
Total Fund Expenditures	16,687,037	20,895,297	15,939,288	14,350,433	15,739,934	9,208,202
Contingency	11,049,551	3,751,866	1,234,387	38,498	36,322	2,913,417
Ending Fund Balance	0	0	0	0	0	0
Total Requirements	27,736,588	24,647,163	17,173,675	14,388,931	15,776,256	12,121,619
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