Central Eastside Corridor TIF Action Plan Working Group Meeting #5 September 2025





Today's Outcomes:

- Review Working Group progress (20 minutes)
- Discuss revised budget & outcomes (40 minutes)
- Discuss governance models & principles (20 minutes)





Operating Agreements

- Active participation
- Share the mic and use your name tent
- Question the problem vs. the individual
- Permission to make mistakes
- Intent vs. impact
- Lead with curiosity
- Experience discomfort
- Expect and accept non-closure

Public Participation Guidelines

- Working Group meetings are open to the public
- Public invited to comment at start of meeting
- Public and staff asked to observe and listen for the remainder of the meeting
- Reserve discussion / questions / activity participation to members only

Working Group Process

Jan - March Aug/Sept Dec Jan June June July/Aug Oct Nov 2025 2025 2026 2026 2025 2025 2025 2025 2025 **Prosper** Meeting 1: Meeting 2: Meeting 3: Meeting 4: Meeting 5: Meeting 6: Meeting 7: Meeting 8: **Portland TIF Toolkit** Governance **Kick Off** Goals & **Budget** Review Board & Budget Final & SWOT priorities Actions and Review & City Vote Council outcomes **Approvals**

Key Committee Outputs:

- ✓ Inform context and vision for 5-year investment strategy
- ✓ Develop investment priorities
- Align budget allocations and anticipated outcomes
- Recommend future approach for governance and reporting on Action Plan progress
- Recommend Action Plan for Prosper Board and City Council approval





Review: Working Group Progress

Investment Priorities



Vibrant Arts & Culture District

- Amplify as a tourist destination and include safe pathways / wayfinding for visiting restaurants, shops, and anchor entertainment destinations (OMSI + new music venue)
- Prioritize public art and infrastructure investments to support district activations
- Invest in a multi-cultural district with a thriving Indigenous/Native
 American Hub
- Provide support for artists and art organizations to access to affordable spaces



Thriving Business Community

- Support locally owned businesses offering diverse products and services through grants and loans
- Incentivize business incubation and access to affordable space via grants
- Invest in employers through recruitment, retention and expansion strategies, preserve industrial businesses, while celebrating connections



Housing Production

- Invest in new housing development that accommodates housing growth at a mix of incomes (e.g. OMSI)
- Invest in creating new homeowners and stabilizing existing homeowners

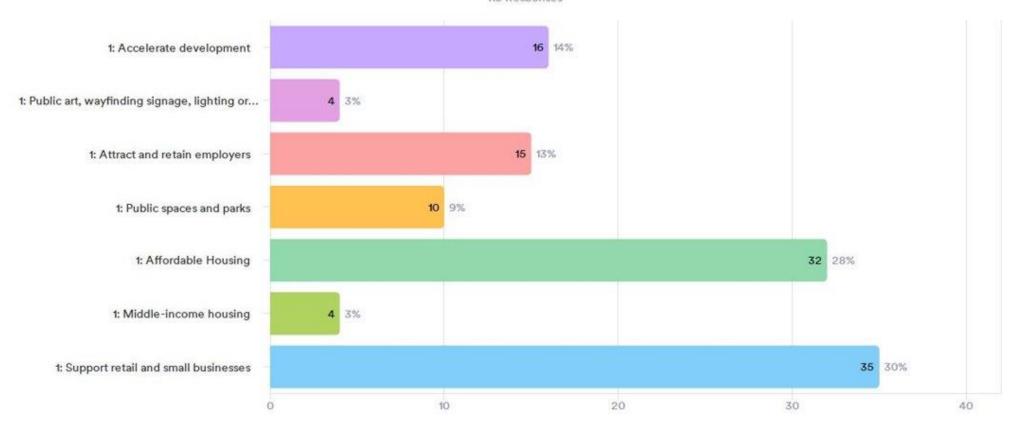
| | FY 2025-26 | FY 2026-27 | FY 2027-28 | FY 2028-29 | FY 2029-30 | FY 2030-31 | Total |
|-----------------------|------------|------------|------------|------------|------------|------------|-----------|
| Economic Development/ | | | | | | | |
| Development* | 3,000 | 140,426 | 193,955 | 248,975 | 307,947 | 3,207,810 | 4,102,113 |
| Affordable Housing* | 27,109 | 117,716 | 201,481 | 271,345 | 346,228 | 2,875,931 | 3,839,810 |

^{*}Net of Prosper Portland and PHB Program Delivery Costs

What We Heard: Community Survey

Ranked #1 Priority

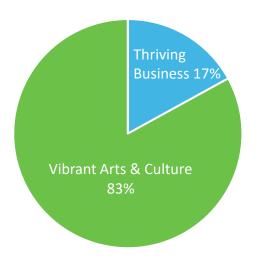
116 Responses



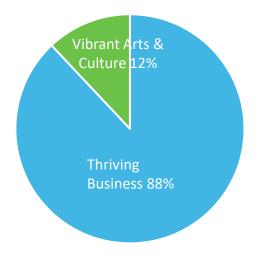


CEC: Prosper Draft Budget Scenarios

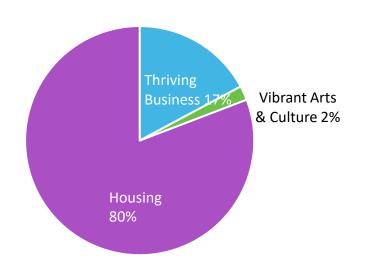




Alt 2



Alt 3



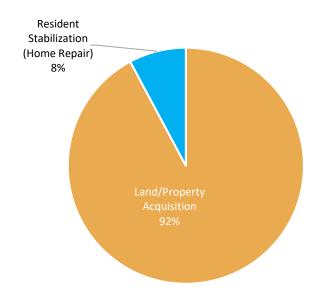
| Vibrant Arts & Culture District | \$3,400,000 |
|---------------------------------|-------------|
| Thriving Business Community | \$702,113 |
| Housing Production | \$0 |

| Vibrant Arts & Culture District | \$500,000 |
|---------------------------------|-------------|
| Thriving Business Community | \$3,602,113 |
| Housing Production | \$0 |

| Vibrant Arts & Culture District | \$100,000 |
|---------------------------------|-------------|
| Thriving Business Community | \$702,113 |
| Housing Production | \$3,300,000 |

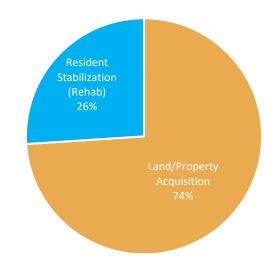
CEC: PHB Draft Budget Scenarios

Alt 1



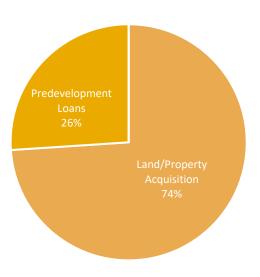
| Land/Property Acquisition | \$3,539,810 |
|--------------------------------------|-------------|
| Predevelopment Loans | \$0 |
| Resident Stabilization (Home Repair) | \$300,000 |

Alt 2



| Land/Property Acquisition | \$2,839,810 |
|--------------------------------|-------------|
| Predevelopment Loans | \$0 |
| Resident Stabilization (Rehab) | \$1,000,000 |

Alt 3



| Land/Property Acquisition | \$2,839,810 |
|------------------------------|-------------|
| Predevelopment Loans | \$1,000,000 |
| Home Repair Grants and Loans | \$0 |

What We Heard: Central Eastside Corridor Investment Priorities



Vibrant Arts & Culture District

- Amplify as a tourist destination with connectivity for visiting restaurants, shops, and anchor entertainment destinations
- Prioritize public art, activations and provide support for artists and art organizations to access to affordable spaces
- Invest in a multi-cultural district with a thriving Indigenous/Native American Hub

Thriving Business Community

- Support locally owned businesses offering diverse products and services
- Invest in employers through recruitment, retention and expansion strategies
- Maintain industrial sanctuary and preserve industrial businesses, while celebrating connections

Housing Production

- Flexible, opportunistic funding to support affordable housing development
- Minimize resident displacement
- Include preferences in future RFPs/NOFAs for units and amenities designed for artists, makers, and other creative professionals

Discuss: Revised Budget & Work Plan

Central Eastside Corridor: Prosper Revised Budget

Revised Budget Recommendation

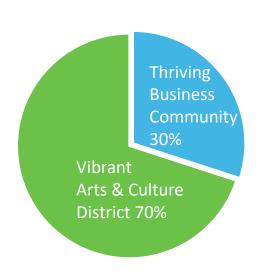
| | | | | 101013 |
|----------|--|--|--|--|
| Yr 1-2 | Yr 3-4 | Yr 5-6 | Total | \$2,745,000 |
| \$70,000 | \$75,000 | \$1,350,000 | \$1,495,000 | |
| \$0 | \$50,000 | \$1,200,000 | \$1,250,000 | |
| | | | | \$1,158,000 |
| \$50,000 | \$218,000 | \$300,000 | \$568,000 | |
| \$0 | \$50,000 | \$266,000 | \$316,000 | |
| \$24,000 | \$50,000 | \$200,000 | \$274,000 | |
| | | | | |
| | | | | \$0 |
| \$0 | \$0 | \$0 | \$0 | |
| | | | | |
| | \$70,000 \$0 \$50,000 \$0 \$24,000 | \$70,000 \$75,000 \$0 \$50,000 \$50,000 \$218,000 \$0 \$50,000 \$24,000 \$50,000 | \$70,000 \$75,000 \$1,350,000 \$0 \$50,000 \$1,200,000 \$50,000 \$218,000 \$300,000 \$0 \$50,000 \$266,000 \$24,000 \$50,000 \$200,000 | \$70,000 \$75,000 \$1,350,000 \$1,495,000 \$0 \$50,000 \$1,200,000 \$1,250 |

Vibrant Arts & Culture District

- Grants to support community-based organizations investment in public art, murals, and street amenities
- Investment in open space and street infrastructure to unlock commercial, retail, and improve district connectivity

Commercial Vitality

- Grants to support the retention, recruitment and expansion of district employers
- Small business loans and grants for tenant improvements



| Funding Category | Yr 1 – 2 | Yr 3 – 4 | Yr 5 – 6 | Total |
|-------------------------|-----------|-----------|-------------|-------------|
| Development | \$0 | \$0 | \$3,139,810 | \$3,139,810 |
| Homeowner Stabilization | \$100,000 | \$100,000 | \$0 | \$200,000 |
| Renter Stabilization | \$0 | \$300,000 | \$300,000 | \$600,000 |

Homeowner Stabilization \$200,000

- Home repair
- Energy efficiency
- Accessibility modification

Renter Stabilization \$600,000

- Affordable building rehab, could include items from safety and security program
- Market rate to affordable rehab or safety and security program items, affordability exchange and duration based on investment and to be determined

Affordable Housing Development \$3,139,810

Flexible enough to respond to market conditions and unforeseen real estate opportunities

- Vacant and underutilized parcels
- Older market rate affordable building
- Newer market rate building for affordable conversion
- Predevelopment

Draft Action Plan Budget & Outcomes

| Vibrant Arts & Culture District | Yr 1-2 | Yr 3-4 | Yr 5-6 | Total | Outcomes |
|--|-----------|-----------|-------------|-------------|---|
| Public Realm - Grants | \$70,000 | \$75,000 | \$1,350,000 | \$1,495,000 | 20-50 Grants (\$30k-\$75k ea.) |
| Infrastructure / Open Space | \$0 | \$50,000 | \$1,200,000 | \$1,250,000 | PBOT or Parks project support |
| Thriving Business Community | | | | | |
| Small Business Support - Grants | \$50,000 | \$218,000 | \$300,000 | \$568,000 | 7 – 12 Grants (\$45k-\$75k ea.) |
| Small Business Support - Loans | \$0 | \$50,000 | \$266,000 | \$316,000 | 3 – 6 Small Business Loans |
| Employer Retention / Recruitment / Expansion | \$24,000 | \$50,000 | \$200,000 | \$274,000 | Expansion/retention and/or recruitment of 1-4 traded sector companies |
| Housing Production | | | | | |
| Affordable Housing – Development | \$0 | \$0 | \$3,134,000 | \$3,134,000 | 1 – 3 opportunities |
| Affordable Housing – Homeowner Stabilization | \$100,000 | \$100,000 | \$0 | \$200,000 | 20 – 25 household grants (~\$10,000 ea.) |
| Affordable Housing – Renter Stabilization | \$0 | \$300,000 | \$300,000 | \$600,000 | 2 – 3 Rehab Loans |

All Program Areas

• Mid-point Action Plan evaluation: option to move funds to another program area if need is less than estimated

Preview:Governance Models

Different Types of Governance Models

What's similar?

- TIF District Plan governs district geography and eligible projects
- City Council has approval authority for Plan amendments and annual budget
- Prosper Portland board and City Council have approval authority for TIF expenditures

What's different?

CENTRAL EASTSIDE, OREGON
CONVENTION CENTER,
AIRPORT WAY:

Project Focused Consultation

OLD TOWN, LENTS, GATEWAY:

Ad Hoc Engagement & Reporting

North/Northeast:
Action Plan Committee
Engagement & Reporting



Consultative and/or driven by Development Agreements and specific projects

Annual budget engagement informs investment priorities

Engagement informs Action Plan as five-year investment strategy

Engagement and oversight varies by priority projects

River District & Downtown Waterfront TIF:
 Old Town Community Association, Broadway
 Corridor Steering Committee, Pearl District
 Neighborhood Association

Engagement informs Action Plan as five-year investment strategy

Engagement and oversight by singular standing committee

 Interstate TIF: N/NE Action Plan Leadership Committee

Key Governance Considerations

Purpose

- > Receive regular reporting on TIF investments and project updates
- Oversight to assess if investments are accomplishing Action Plan identified outcomes
- > Consider and recommend budget adjustments if needed based on outcome performance

Input Requested

- 1. Form of Engagement. i) Leverage existing organizational capacity via neighborhood and business association/ESDs *or* ii) Create a new standalone committee and with what essential areas of Committee expertise/perspective?
- 2. Form of Reporting & Oversight. i) frequency of reporting *and* ii) manner of engagement (eg meetings, written updates, etc), particularly in light of limited funding through 2029/30?

| | FY 2025-26 | FY 2026-27 | FY 2027-28 | FY 2028-29 | FY 2029-30 | FY 2030-31 | Total |
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