

**DATE:** February 24, 2010

TO: Board of Commissioners

**FROM:** Bruce A. Warner, Executive Director

**SUBJECT:** Report Number 10-24

Agreement with Oregon Health and Science University for the assignment

and assumption of rights to Block 33 in the South Waterfront Central

District Project of the North Macadam Urban Renewal Area

Ninth Amendment to the South Waterfront Central District Project

Development Agreement

# **EXECUTIVE SUMMARY**

#### **BOARD ACTION REQUESTED**

Adopt Resolution No. 6776 (Agreement of Assignment and Assumption)

Adopt Resolution No. 6777 (Ninth Amendment)

# **ACTION SUMMARY**

This action will authorize an Agreement of Assignment and Assumption (the Agreement) with Oregon Health and Science University (OHSU) for the disposition of certain Portland Development Commission (PDC) owned rights (Rights) for Block 33 in the South Waterfront Central District of the North Macadam Urban Renewal Area (URA). The Agreement will facilitate the sale of PDC's Rights to the property to OHSU in exchange for:

- \$1,000,000 in Transportation System Development Charge Credits (SDC credits)
- Twenty-five percent (25%) of the net proceeds from the future sale of the property to a third party within the next seven (7) years up to a maximum of \$2,000,000.

In addition, PDC will be refunded its past payment to OHSU for a Parking Agreement in the amount of \$3,000,000 payable in two installments, the first at closing, the second within one year of closing.

Most importantly, this agreement will remove the future obligation by PDC to contribute an estimated \$4,000,000 to fund structural enhancements to the parking garage and will eliminate PDC's obligation to build affordable housing on the air rights above the garage. PDC will now be able to utilize the funds for the development of affordable and workforce housing elsewhere in the North Macadam URA.

This action will also authorize the Ninth Amendment to the South Waterfront Project Central District Development Agreement. This amendment is needed to facilitate this transaction; it primarily revises language with relation to the Phase I Parking Garage and deals with the language related to OHSU projects.

# **PUBLIC BENEFIT**

The transactions contemplated by the Agreement will return \$3,000,000 in cash and \$1,000,000 in Transportation SDC credits to PDC and allow a more effective utilization of funds for affordable and workforce housing. Specifically the transactions will:

- 1. Relieve PDC of its obligation to fund an estimated \$4 million dollars in structural enhancements to support future projects planned above the entire parking garage proposed for Block 33 (the Parking Garage);
- 2. Remove a restrictive covenant that limits development in the air rights to affordable housing for those earning 0%-60% of median family income (MFI); and
- 3. Provide additional revenue to the URA from the sale of the Rights to fund the development of affordable and workforce housing elsewhere in the North Macadam URA.

# This action will support the following PDC goals:

- Sustainability and Social Equity
- ☐ Healthy Neighborhoods
- Strong Economic Growth and Competitive Region
- ☑ Effective Stewardship over our Resources and Operations, and Employee Investment

#### PUBLIC PARTICIPATION AND FEEDBACK

Staff briefed the North Macadam Urban Renewal Advisory Committee (URAC) at its May 2009 meeting about the discussions between OHSU and PDC regarding the Agreement. The URAC did not raise any comments at the time. In addition, the final Agreement of Assignment and Assumption and the Ninth Amendment to the Central District Development Agreement were presented to the URAC at its August 13, 2009, meeting and were not met with any significant objections.

# **COMPLIANCE WITH ADOPTED PLANS AND POLICIES**

The sale of the Rights will provide PDC with an additional \$3 million to implement goals of the North Macadam Urban Renewal Plan (the Plan) and the PDC Mission. In particular, the transactions contemplated by the Agreement will support the primary goal of the Plan, to render the URA as a viable employment and neighborhood center with necessary housing, infrastructure, transportation, and neighborhood-supportive businesses, amenities, and services. The transactions contemplated by the Agreement will also support specific goals of the Plan including revitalization of vacant and underutilized land, support of transit stations and existing adjacent neighborhoods.

# FINANCIAL IMPACT

The transactions contemplated by the Agreement will result in OHSU providing to PDC \$1,000,000 in transportation SDC credits and up to twenty five percent (25%) of the net proceeds from the sale of the land to a third party by OHSU in the seven (7) years after

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closing, up to a maximum of \$2,000,000. SDC credits can be used to pay transportation SDCs for projects in the City of Portland, making the credits marketable to a developer, or if sold below par, a potential subsidy source for future developments.

In addition, OHSU will refund to PDC the \$3,000,000 Parking Agreement Payment in two installments: \$1,500,000 at closing and the remaining balance of \$1,500,000 plus interest one year after closing. The Parking Agreement amount was established in the Eighth Amendment to the Central District Development Agreement.

The transaction will also eliminate PDC's obligations to contribute as much as an estimated \$4,000,000 for structural enhancements to a parking garage to accommodate development by OHSU of the Rights. This estimate was determined at the time of the Eighth Amendment in 2006.

This action will reduce the FY 2009-10 North Macadam budget by \$1,500,000. However, it will recapture \$1,500,000 in FY 2010-2011.

#### **RISK ASSESSMENT**

PDC may not be able to sell or convert the SDC credits for cash in a timely manner, despite success with similar transactions in the past. If unable to sell the credits at face value, PDC may need to sell them at a discount and may not be able to realize the full \$1,000,000 in value. However, PDC will be able to utilize the credits to subsidize any development elsewhere in the City as needed.

# **WORK LOAD IMPACT**

Existing staff resources are available to undertake negotiation and finalization of the agreement and internal coordination without impacting other projects.

#### **ALTERNATIVE ACTIONS**

If this agreement and the Ninth Amendment are not executed, PDC and OHSU would still be required to fulfill the obligations set forth in the Eighth Amendment of the Central District Development Agreement. The obligations include construction of the Phase I Parking garage by OHSU with PDC structural enhancements of an estimated \$4 million, as well as PDC's continuing obligation to build affordable housing in the air rights above the garage at an undetermined future cost.

# CONCURRENCE

The transactions contemplated by the Agreement have been reviewed by the North Macadam URA Team and the Urban Development Department leadership. The transactions contemplated by the Agreement were reviewed and approved by the Investment Committee on February 9, 2010.

# **BACKGROUND**

The Eighth Amendment to the Central District Development Agreement approved by the PDC Board of Commissioners (the Board) on September 13, 2006 (Resolution No. 6389), included authorization to acquire the air rights for Block 33 from North Macadam Investors, LLC (NMI) for \$3 million. PDC purchased the air rights on December 5, 2006. OHSU retained ownership of Rights to the underlying land parcel for the development of the Parking Garage. Construction of the Parking Garage was originally scheduled for 2010.

Over the past two years, PDC has been coordinating predevelopment efforts with OHSU on the development of the Parking Garage to incorporate structural elements to support development of the air rights. PDC had planned on developing both building pads into a total of 400 units of affordable rental housing divided between two towers. However, increasing construction costs for developing high rise concrete and steel construction atop a complex multi-level parking structure will necessitate significant subsidy to reach targeted affordability levels. PDC is currently obligated to pay for structural enhancements estimated at approximately \$4,000,000 to the parking structure to accommodate the two towers in the air rights above.

For a variety of reasons, both parties recognized that they would not be able to fulfill the obligations of the Eighth Amendment and have chosen to work out the Agreement of Assignment and Assumption as well as the Ninth Amendment to the Central District Development Agreement. The currently contemplated agreement removes the obligation for PDC to construct improvements to the garage as well as build affordable housing in the air rights. In addition, OHSU is no longer obligated to construct the parking garage on the Block 33 site in the originally contemplated timeframe. To allow for the necessary changes, a Ninth Amendment to the Central District Development Agreement is required. The amendment will remove several of the obligations put in place by the Eighth Amendment and allow for the refunded monies to be better utilized elsewhere.

The \$3 million in proceeds from the refund of the parking payment for the Block 33 Rights can be more effectively used to deliver affordable and workforce housing elsewhere in the South Waterfront.

#### **ATTACHMENTS:**

- A. North Macadam URA Financial Summary
- B. Project Summary and Map

# **URA FINANCIAL SUMMARY**

# Financial Summary

# Fund Summary - Five-Year Budget Projections

Process   Proc		•	· · · · · · · · · · · · · · · · · · ·						
North Macadam URA   Resources				Revised	Adopted	Forecast	Forecast	Forecast	Forecast
Resources				FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
Resources	Nort	th Macadam I	IRΔ						
Beginning Fund Balance	INOIT	in Macadam (	<u>JIVA</u>						
Feedard and Other Grants	Resources								
Fees and Charges	В	eginning Fund Balar	nce	2,448,633	210,307	558,724	884,025	1,577,298	1,005,398
Interest on Investments	F	ederal and Other Gr	ants	0	0	0	0	0	0
Loan Collections		_					•	_	
Miscellaneous			ts						
Property Income								_	
Reimbursement		Miscellaneous		_	_	_	_	_	_
Tax Increment Proceeds Total Resources 11,341,882 18,235,550 6,193,800 6,946,131 5,428,100 16,238,866 Total Resources Requirements  Program Expenditures Business & Industry Target Industries 79020 Business Finance Business & Industry Total Business & Industry Target Industries 79020 Business & Industry Target Industries 1,505,000 10,000							_		
Total Resources					_	_	_	_	_
Program Expenditures   Business & Industry   Target Industries   79020   Business Finance   1,505,000   700,000   700,000   378,500   350,000   980,000   980,000   800,000			eds						
Program Expenditures   Business & Industry	Total	Resources		14,580,567	23,754,311	12,509,404	8,195,628	7,005,398	17,244,264
Pusiness & Industry	Requ	irements							
Pusiness & Industry	P	rogram Expenditur	es						
Target Industries   79020   Business Finance   1,505,000   700,000   700,000   378,500   350,000   980,000									
Housing   Multi-Family - Rental Housing   Multi-Family - Ren			-						
Housing   Multi-Family - Rental Housing   10543   Block 49 Affordable Rental   4,000,000   16,800,000   0   0   0   0   0   0   0   0		_		1,505,000	700,000	700,000	378,500	350,000	980,000
Housing   Multi-Family - Rental Housing   10543   Block 49 Affordable Rental   4,000,000   16,800,000   0   0   0   0   0   0   0   0			Business & Industry Total				•		980,000
Multi-Family - Rental Housing			,			,	,	•	,
10543   Block 49 Affordable Rental Housing   10544   Block 33 Mixed Use Afford   10544   Block 33 Mixed Use Afford   10544   10545   Block 33 Mixed Use Afford   10545   10545   Block 33 Mixed Use Afford   10545		•							
Housing   10544   Block 33 Mixed Use Afford   Rental Housing   Rental Ho									
10544   Block 33 Mixed Use Afford Rental Housing   0		10543		4,000,000	16,800,000	0	0	0	0
Rental Housing   Rental Housing   Rental Housing   Rental Housing   Rental Housing Bureau   Rental Housing Total   Rental Housing T						_	_		
New Initiatives - Parks and Greenway Plans and Strategies - Infrastructure   10511   Transportation Planning (Trans Sys Dev Strat-TSDS)   11081   Harbor Naito Plannires   10532   Central District Greenway   2,444,020   0   0   0   0   0   0   0   0   0		10544		0	0	0	0	0	0
Portland Housing Bureau   28025   Administration   0   84,613   155,198   165,000   150,000   420,000		80030	_	0	0	008.268	1 650 000	1 500 000	4 200 000
Marinistration   0   84,613   155,198   165,000   150,000   420,000				U	U	330,200	1,050,000	1,500,000	4,200,000
Housing Total   4,000,000   16,884,613   1,153,466   1,815,000   1,650,000   4,620,000			-	0	94 613	155 109	165 000	150,000	420,000
Infrastructure		20023							
Parks			flousing rotal	4,000,000	10,004,013	1,155,400	1,015,000	1,050,000	4,020,000
10518   Central District Greenway   75,000   500,000   3,360,000   0   0   0   0   0   0   0   0		Infrastructure							
Design And Construction   10536   Neighborhood Park Design and Construction   2,000,400   1,463,000   0   0   0   0   0   0   0   0   0		Parks							
10536   Neighborhood Park Design and Construction   1,463,000   1,463,000   0   0   0   0   0   0   0   0   0		10518	Central District Greenway	75,000	500,000	3,360,000	0	0	0
and Construction  10540 New Initiatives - Parks and			Design And Construction						
10540   New Initiatives - Parks and Greenway   O		10536		2,000,400	1,463,000	0	0	0	0
Plans and Strategies - Infrastructure									
Plans and Strategies - Infrastructure		10540		0	0	0	757,000	700,000	1,960,000
10511   Transportation Planning   20,000   0   0   0   0   0   0   0   0		<u>.</u>	•						
(Trans Sys Dev Strat-TSDS)  11081 Harbor Naito Plan/Redev 38,000 0 0 0 0 0 0 0  Transportation  10532 Central District 2,444,020 0 0 0 0 0 0 0 0 0  Infrastructure  10537 Gibbs Street Pedestrian 578,000 0 0 0 0 0 0 0 0 0  Bridge  10541 New Initiatives - 0 0 0 0 2,649,500 2,450,000 6,860,000  Transportation			-		_	_	_	_	_
TSDS) 11081 Harbor Naito Plan/Redev 38,000 0 0 0 0 0 0  Transportation  10532 Central District 2,444,020 0 0 0 0 0 0 0  Infrastructure  10537 Gibbs Street Pedestrian 578,000 0 0 0 0 0 0 0 0  Bridge  10541 New Initiatives - 0 0 0 0 2,649,500 2,450,000 6,860,000  Transportation		10511		20,000	0	0	0	0	0
11081   Harbor Naito Plan/Redev   38,000   0   0   0   0   0   0									
Transportation   10532   Central District   2,444,020   0   0   0   0   0   0   0   0   0		11081	,	38 000	n	0	n	n	0
10532 Central District 2,444,020 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				30,000	0	U	U	0	3
Infrastructure  10537 Gibbs Street Pedestrian 578,000 0 0 0 0 0 0  Bridge  10541 New Initiatives - 0 0 0 2,649,500 2,450,000 6,860,000  Transportation		•		2 444 020	n	0	0	n	n
10537 Gibbs Street Pedestrian 578,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		10532		2,444,020	U	U	U	U	U
Bridge 10541 New Initiatives - 0 0 0 2,649,500 2,450,000 6,860,000 Transportation		10537		578 000	n	n	n	n	n
10541 New Initiatives - 0 0 0 2,649,500 2,450,000 6,860,000 Transportation		10337		370,000	· ·	U	Ü	0	3
Transportation		10541	_	0	0	0	2,649,500	2,450,000	6,860,000
							, ,		
Infrastructure Total 5,155,420 1,963,000 3,360,000 3,406,500 3,150,000 8,820,000			Infrastructure Total	5,155,420	1,963,000	3,360,000	3,406,500	3,150,000	8,820,000

# Financial Summary Fund Summary - Five-Year Budget Projections

•	•	•					
		Revised	Adopted	Forecast	Forecast	Forecast	Forecast
		FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
Revitalization							
Plans and	Plans and Strategies - Revitalization						
	NMAC Implement Coord	80,000	50,000	50,000	50,000	0	0
10512	Central District Development Agreement	45,000	45,000	45,000	0	0	0
Redevelo							
10523	North District Partnership	120,000	0	0	0	0	0
11060	RiverPlace Environmental Parcel 1 - The Strand	8,000	2,000	0	0	0	0
11062	RiverPlace Lot 8 Parcel Develop	0	40,000	0	0	0	0
11063	RiverPlace Lot 3 Redevelopment	0	80,000	10,000	0	0	0
11069	RiverPlace Lot Development Parcel 1 & General	1,500	0	0	0	0	0
Revitaliza	Revitalization Operations						
11080	RiverPlace Property Management	10,000	10,000	10,000	15,000	0	0
	Revitalization Total	264,500	227,000	115,000	65,000	0	0
Administration							
Finance							
98001	Debt Management	15,834	16,626	17,457	18,330	0	0
	Administration Total	15,834	16,626	17,457	18,330	0	0
Total Program Expe	Total Program Expenditures		19,791,239	5,345,923	5,683,330	5,150,000	14,420,000
Personal Services		514,754	760,270	206,931	220,000	200,000	560,000
Debt Service		0	0	5,400,000	0	0	0
Indirect Cost		2,520,147	2,644,078	672,525	715,000	650,000	1,820,000
Total Fund Expendit	Total Fund Expenditures		23,195,587	11,625,379	6,618,330	6,000,000	16,800,000
Contingency		604,912	558,724	884,025	1,577,298	1,005,398	444,264
Ending Fund Balance	Ending Fund Balance		0	0	0	0	0
Total Requirements		14,580,567	23,754,311	12,509,404	8,195,628	7,005,398	17,244,264

# **PROJECT SUMMARY**

**Project Name**: South Waterfront Block 33

**Description**: Assignment and Assumption of PDC's Rights in Block 33

**Location**: 3516 SW Macadam, Portland, OR

URA: North Macadam URA

Current Phase: N/A

Next Milestone: Execution of Assignment and Assumption Agreement, Execution of Ninth

Amendment to the Central District Development Agreement

Completion Target: March 2010

Outcome: Execution of Assignment and Assumption Agreement

Execution of Ninth Amendment to the Central District Development

Agreement

# Site/Project Map:

