

**DATE:** April 20, 2016

**TO:** Board of Commissioners

**FROM:** Patrick Quinton, Executive Director

**SUBJECT:** Report Number 16-20

Authorizing the Executive Director to Execute a Prospective Purchaser Agreement with the Oregon Department of Environmental Quality for the 13.4 Acres of Real Property

Located at 715 NW Hoyt Street in the River District Urban Renewal Area

#### **BOARD ACTION REQUESTED**

Adopt Resolution No. 7178

#### **ACTION DESCRIPTION**

This action by the Portland Development Commission (PDC) Board of Commissioners (Board) will authorize the execution of a Prospective Purchaser Agreement (PPA) (in the form of a court-approved Consent Judgment), for the PDC Board-authorized purchase of the United States Postal Service (USPS) Processing and Distribution Center at 715 NW Hoyt Street (Downtown Property) (see an aerial in Attachment A).

The PPA is a settlement of potential future liability that a party may face when buying contaminated property. The PPA for the Downtown Property substantially narrows the potential environmental obligations that PDC or a subsequent developer may face when developing the Downtown Property. It also establishes the protocol for PDC transfer of ownership and of cleanup responsibility to successor developer(s) of the Downtown Property.

Following are key terms of the PPA:

- The PPA allows the site to remain in its current "capped" state until the time PDC or a developer is ready to break ground.
- When a particular development design is known, the PPA controls the process for obtaining Oregon Department of Environmental Quality (DEQ) approval of the associated soil or groundwater cleanup.
- The PPA allows the Downtown Property to be developed in phases without generating obligations to address future phases for which development scenarios are not yet known.
- When PDC or a subsequent developer is ready to commence redevelopment of a phase, the PPA requires removal of "hot spots" in that phase.
- For areas that are not hot spots the PPA allows capping with building foundations, sidewalks, or other impermeable surfaces.
- The PPA allows for development of parks with surface capping consisting of two to three feet of clean soil or hardscape.
- The benefits of the PPA are fully assignable to PDC successors, such as developers.

• PDC may be released from the PPA obligations on a phased basis following certain DEQ transfers and completion of phase cleanups.

#### **BACKGROUND AND CONTEXT**

The 13.4-acre Downtown Property is located in the River District Urban Renewal Area (URA) and is bounded by NW Hoyt Street, NW 9th Avenue, NW Lovejoy Street, and NW Broadway, in between Portland's Old Town/Chinatown neighborhood and the Pearl District. The Downtown Property includes three structures: the main four-story, 420,000 square foot (SF) building; a 10,000 SF vehicle maintenance facility; and a 98,000 SF, 300-space parking structure. The Downtown Property also includes more than four acres of paved surface parking and circulation currently used for USPS truck loading and storage.

Beginning as early as 1882, the Downtown Property was the site of a railroad switching yard, turntable, maintenance and cleaning facilities, as well as a manufactured gas plant. These and associated uses have left the site impacted by varying levels of contamination.

Based on numerous site investigations, DEQ has determined that much of the Downtown Property may remain capped – either by the existing features or by new construction. Some areas of the site are hot spots and will require more intensive removal and disposal of impacted soils. While parts of the Downtown Property cannot be investigated due to existing structures, it has been assumed that site conditions will be in accord with the several other properties PDC has purchased in the area that were similarly impacted by former rail operations.

DEQ has evaluated the Downtown Property and has issued a Record of Decision (ROD) that governs the type of cleanup necessary to protect human health and the environment. The PPA incorporates the ROD but in greater detail and in a way that controls the process for determining the environmental cleanup obligations associated with each phase prior to commencement of construction.

The PPA is designed to allow for PDC-initiated cleanup actions or cleanup actions that are undertaken by developers to which PDC may sell part or all of the developable pads.

## **COMMUNITY AND PUBLIC BENEFIT**

Public benefits of executing the PPA include:

- Establishing an approach for remediating environmental contamination in a densely populated, mixed-use urban environment;
- Limiting the environmental obligation that PDC may face from DEQ when purchasing contaminated property;
- Providing clarity on the environmental obligations and, therefore the environmental costs associated with redevelopment; and
- Gaining statutory contribution protection against claims for cleanup from other parties.

#### **PUBLIC PARTICIPATION AND FEEDBACK**

A public comment period on the final draft of the PPA commenced on April 1, 2016, and will continue for 30 days, concluding May 1, 2016. A public meeting regarding the PPA was held on April 6, 2016, and there were no attendees. This public process is anticipated to support a Multnomah County Circuit Court Judge approval on or about June 1, 2016, and recording of the PPA against the title to the Downtown Property at the time of PDC's acquisition closing.

There has been much broader and significant public participation regarding the development of the Broadway Corridor Framework Plan, which establishes a high-level, conceptual redevelopment

framework for the Downtown Property (see Attachment B), which will require successful remediation work.

## **BUDGET AND FINANCIAL INFORMATION**

It is estimated that the cost to remediate the Downtown Property hot spots is \$1,600,000. Environmental costs related to the public street and park areas identified in the Broadway Corridor Framework Plan are included within the infrastructure costs carried in the Post Office line item within the River District URA budget (see Attachment C). There are adequate resources in the fiscal year 2015-16 River District URA budget and forecast for all of these remediation costs.

### **RISK ASSESSMENT**

The risk to PDC in entering the PPA is minimal. The document, by design, is a risk mitigation instrument.

## **ALTERNATIVE ACTIONS**

The PDC Board could decide to:

- Proceed with Downtown Property acquisition without a PPA. Such a course would leave PDC subject to fairly unlimited DEQ direction as to when, where, and how site cleanup is to occur.
- Elect to continue negotiation with DEQ. There is little point to continued negotiations as PDC secured all of the major elements desired.

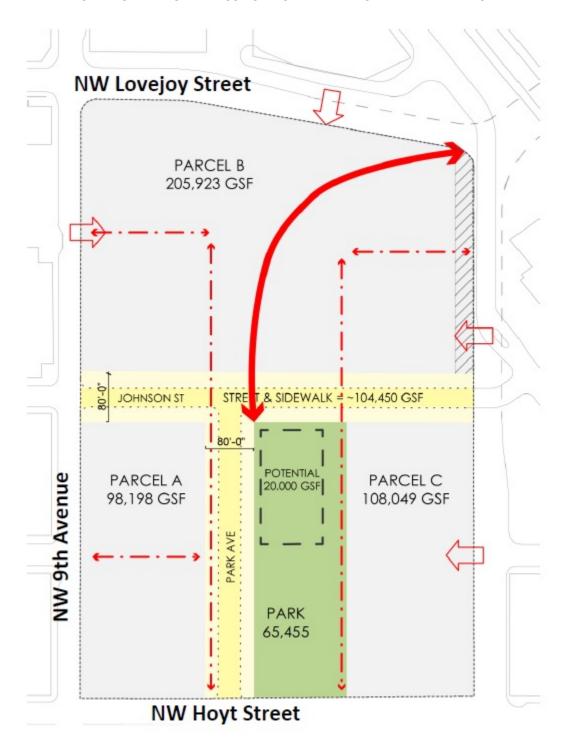
#### **ATTACHMENTS**

- A. Aerial of Downtown Property
- B. Downtown Property Conceptual Redevelopment Framework
- C. River District URA Financial Summary

## **AERIAL OF DOWNTOWN PROPERTY**



## DOWNTOWN PROPERTY CONCEPTUAL REDEVELOPMENT FRAMEWORK



## **RIVER DISTRICT URA FINANCIAL SUMMARY**

## Financial Summary Fund Summary - Five-Year Budget Projections

Requested   Forecast   Forecast			_	_	_	_	_
Resources		Revised	Requested	Forecast	Forecast	Forecast	Forecast
Resources	-	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Resources	River District URA Fund						
Deginning Fund Balance							
Debt Proceeds		E2 6EE 202	15 222 602	22 202 722	20 900 250	26 097 054	6 140 272
Fees and Charges							.,,
Interest on Investments					-,,	•	_
Loan Collections							
Long Term Debt	Intergovernmental Revenues	1,969,511	1,088,734	630,248	0	0	0
Miscellaneous	Loan Collections	5,359,380	235,823	1,040,599	768,830	438,228	457,132
Property Income		2,500,000			_		475,690
Short Term Debt   19,948,515   24,975,000   20,658,101   21,094,766   16,511,226   0   17ansfers In   0   0   0   39,000,00   0   0   39,000,00   0   0   0   39,000,00   0   0   0   0   0   39,000,00   0   0   0   0   0   0   0   0		-,	_	-	_	_	_
Transfers In 0 0 0 0 0 0 0 0 39,900,000 0 Total Resources 104,020,267 106,873,937 53,412,81 58,739,114 95,410,109 9,541,220  Requirements  Program Expenditures  Administration Financial Administration Ads101330-Debt Management-RVD 77,435 65,000 65,000 65,000 65,000 65,000 65,000  Administration Total 77,435 65,000 65,000 65,000 65,000 65,000 65,000 65,000  Business Development  Business Lending L00210330-BL-General-RVD 500,100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							_,,
Total Resources							
Requirements		_	_	-	_		_
Program Expenditures	Total Resources	104,020,267	106,873,937	53,412,481	58,739,114	95,410,109	9,541,220
Administration   Financial Administration   Ad5101330-Debt Management-RVD   77,435   65,000   0   0   0   0   0   0   0   0   0	Requirements						
Financial Administration	Program Expenditures						
Ad5101330-Debt Management-RVD	Administration						
Business Development   Business Lending   L00210330-BL-General-RIV   500,100   0   0   0   0   0   0   0   0   0	Financial Administration						
Business Development   Business Lending   L00210330-BL -General-RIV   500,100   0   0   0   0   0   0   0   0   0	A45101330-Debt Management-RVD	77,435	65,000	65,000	65,000	65,000	65,000
Business Lending   L00210330-BL -General-RIV   500,100   0   0   0   0   0   0   0   0   0	Administration Total	77,435	65,000	65,000	65,000	65,000	65,000
Business Lending   L00210330-BL -General-RIV   500,100   0   0   0   0   0   0   0   0   0	Rusiness Davelonment						
L00210330-BL -General-RIV   500,100   0   0   0   0   0   0   0   0   0	•						
Small Business & Community   Dev   B55005330-OT/CT Action Plan-RVD   145,000   125,000   0   0   0   0   0   0   0   0   0		500 100	0	0	0	0	0
Dev   B55005330-OT/CT Action Plan-RVD		300,100				•	
Traded Sector Business Dev           B15100330-Cluster Development-RVD         50,000         50,000         50,000         0         0           Business Development Total         695,100         175,000         50,000         50,000         0         0           Housing           PHB Housing         7,930,070         6,805,906         11,253,533         2,428,468         20,000,000         0           Housing Total         7,930,070         6,805,906         11,253,533         2,428,468         20,000,000         0           Infrastructure           Public Facilities           N33022015-Union Station Grant-RVD-Adm         2,461,889         1,360,917         787,810         0         3,500,000         0           N3303215-Pearl District Cir-RVD-Adm         1,100,000         0         0         0         0         0           Infrastructure Total         3,561,889         3,860,917         3,287,810         0         3,500,000         0           Property Redevelopment           P33050015-Post Office-RVD-Adm         0         0         0         0         0         0         0         0         0         0							
Traded Sector Business Dev           B15100330-Cluster Development-RVD         50,000         50,000         50,000         0         0           Business Development Total         695,100         175,000         50,000         50,000         0         0           Housing           PHB Housing         7,930,070         6,805,906         11,253,533         2,428,468         20,000,000         0           Housing Total         7,930,070         6,805,906         11,253,533         2,428,468         20,000,000         0           Infrastructure           Public Facilities           N33022015-Union Station Grant-RVD-Adm         2,461,889         1,360,917         787,810         0         3,500,000         0           N3303215-Pearl District Cir-RVD-Adm         1,100,000         0         0         0         0         0           Infrastructure Total         3,561,889         3,860,917         3,287,810         0         3,500,000         0           Property Redevelopment           P33050015-Post Office-RVD-Adm         0         0         0         0         0         0         0         0         0         0	R55005330-OT/CT Action Plan-RVD	145 000	125 000	0	0	0	0
B15100330-Cluster Development RVD   50,000   50,000   50,000   0   0   0		140,000	.20,000				
Business Development Total   695,100   175,000   50,000   50,000   0   0		50.000	50.000	50.000	50.000	0	0
Housing		695,100	175,000	50,000	50,000	0	
PHB Housing           H15430330-Affordable Housing-RVD         7,930,070         6,805,906         11,253,533         2,428,468         20,000,000         0           Infrastructure           Public Facilities           N33022015-Union Station Grant-RVD-Adm         2,461,889         1,360,917         787,810         0         3,500,000         0           N33033415-Pearl District Cir-RVD-Adm         1,100,000         0         0         0         0         0         0           Transportation           N33030115-District Parking-RVD         0         2,500,000         2,500,000         0         0         0         0           Property Redevelopment           Commercial Property           Redevelopment         0         0         0         0         20,795,580         0           P33050015-Post Office-RVD-Adm         30,000         30,000         0         0         0         0           P330500115-Dtwn Retail Strat-RVD-Adm         30,000         30,000         0         0         0         0           P33050215-4th and Burnside-RVD         46,400         0         0         0         0         0	•	,	,				
H15430330-Affordable Housing-RVD							
Housing Total   7,930,070   6,805,906   11,253,533   2,428,468   20,000,000   0		7 000 070	0.005.000	44 050 500	2 420 460	20 000 000	
Infrastructure							
Public Facilities   N33022015-Union Station Grant-RVD-Adm   2,461,889   1,360,917   787,810   0 3,500,000   0 N33033415-Pearl District Cir-RVD-Adm   1,100,000   0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		7,930,070	6,605,806	11,200,000	2,420,460	20,000,000	
N33022015-Union Station Grant-RVD-Adm	Infrastructure						
N33033415-Pearl District Cir-RVD-Adm 1,100,000 0 0 0 0 0 0 0 0 Transportation  N33030115-District Parking-RVD 0 2,500,000 2,500,000 0 0 0 0 Infrastructure Total 3,561,889 3,860,917 3,287,810 0 3,500,000 0  Property Redevelopment  Commercial Property Redevelopment  P33050015-Post Office-RVD-Adm 0 0 0 0 20,795,580 0 P33050015-Dtwn Retail Strat-RVD-Adm 30,000 30,000 0 0 0 0 0 0 P33050215-4th and Burnside-RVD 46,400 0 0 0 0 0 0 0 0	Public Facilities						
Transportation           N33030115-District Parking-RVD         0         2,500,000         2,500,000         0         0         0         0           Infrastructure Total         3,561,889         3,860,917         3,287,810         0         3,500,000         0           Property Redevelopment           Redevelopment           P33050015-Post Office-RVD-Adm         0         0         0         20,795,580         0           P330500115-Dtwn Retail Strat-RVD-Adm         30,000         30,000         0         0         0         0           P33050215-4th and Burnside-RVD         46,400         0         0         0         0         0						.,,	
N33030115-District Parking-RVD		1,100,000	0	0	0	0	0
Infrastructure Total   3,561,889   3,860,917   3,287,810   0   3,500,000   0	•						
Property Redevelopment           Commercial Property           Redevelopment           P33050015-Post Office-RVD-Adm         0         0         0         20,795,580         0           P33050115-Dtwn Retail Strat-RVD-Adm         30,000         30,000         0         0         0         0           P33050215-4th and Burnside-RVD         46,400         0         0         0         0         0	_	-	-,,		-	_	_
Commercial Property           Redevelopment           P33050015-Post Office-RVD-Adm         0         0         0         20,795,580         0           P33050115-Dtwn Retail Strat-RVD-Adm         30,000         30,000         0         0         0         0           P33050215-4th and Burnside-RVD         46,400         0         0         0         0         0	Infrastructure Total	3,561,889	3,860,917	3,287,810	0	3,500,000	0
Redevelopment           P33050015-Post Office-RVD-Adm         0         0         0         20,795,580         0           P33050115-Dtwn Retail Strat-RVD-Adm         30,000         30,000         0         0         0         0           P33050215-4th and Burnside-RVD         46,400         0         0         0         0         0	Property Redevelopment						
P33050015-Post Office-RVD-Adm         0         0         0         20,795,580         0           P33050115-Dtwn Retail Strat-RVD-Adm         30,000         30,000         0         0         0         0           P33050215-4th and Burnside-RVD         46,400         0         0         0         0         0	Commercial Property						
P33050115-Dtwn Retail Strat-RVD-Adm 30,000 30,000 0 0 0 0 0 P33050215-4th and Burnside-RVD 46,400 0 0 0 0 0	Redevelopment						
P33050215-4th and Burnside-RVD 46,400 0 0 0 0	P33050015-Post Office-RVD-Adm	0	0	0	0	20,795,580	0
			,		-		
P33050315-Broadway Corridor-RVD 310,000 590,000 0 0 0			_	_	_		
	P33050315-Broadway Corridor-RVD	310,000	590,000	0	0	0	0

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# Financial Summary Fund Summary - Five-Year Budget Projections

-	Revised FY 2015-16	Requested FY 2016-17	Forecast FY 2017-18	Forecast FY 2018-19	Forecast FY 2019-20	Forecast FY 2020-21
P33052115-10th & Yamhill Redev-RVD- Adm	1,750,000	3,250,000	0	0	0	0
P33052215-CC 2035-RVD-Adm	32,772	0	0	0	0	0
P33052715-PNCA-RVD-Adm	22,000	0	0	0	0	0
P33054315-RD Enviro Reimb-RVD	4,500	0	0	0	0	0
P33055115-Multnomah County-PDV-Adm	16,948,460	0	0	9,500,000	0	0
P33060115-Block Y-RVD-Adm	45,400	45,100	45,100	45,100	45,100	45,100
P33060215-Union Station-RVD-Adm	1,368,757	1,363,757	1,363,757	1,363,757	1,363,757	1,363,757
P33060415-Centennial Mills-RVD-Adm	9,750,476	10,803,355	48,355	48,355	0	0
P33060525-Station Place Lot 5-RVD-Adm	204,000	4,000	0	0	0	0
P33060545-Station Place Prkng-RVD-Adm	347,106	266,811	266,811	266,811	266,811	266,811
P33060615-Block R-RVD-Adm	9,800	9,800	9,800	9,800	0	0
P33060715-One Waterfront North-RVD- Adm	8,400	508,400	0	0	0	0
P33060815-Old Fire Station Mgmt-RVD- Adm	23,000	18,000	0	0	0	0
P33092015-Real Estate Mgmt-RVD-Adm Commercial Real Estate	10,250	10,250	10,250	10,250	10,250	10,250
Lending						
R01100330-CPRL-General-RVD	9,302,157	5,502,000	8,502,000	562,604	0	0
Community Redevelopment Grants						
G01100330-CLG-General-RVD	100,000	100,000	100,000	100,000	100,000	100,000
G02100330-DOS-General-RVD	100,000	100,000	100,000	100,000	100,000	0
G03100330-SIP-General-RVD	300,000	300,000	300,000	300,000	300,000	0
G04100330-GFGP-General-RVD	25,000	50,000	50,000	50,000	0	0
Property Redevelopment Total	40,738,478	22,951,473	10,796,073	12,356,677	22,981,498	1,785,918
Total Program Expenditures	53,002,972	33,858,296	25,452,416	14,900,145	46,546,498	1,850,918
Debt	583,669	1,297,528	1,305,406	1,780,406	36,498,326	0
Personnel Services	624,464	630,035	590,529	603,535	625,320	638,452
Transfers - Indirect	5,085,559	4,694,346	5,164,870	5,367,074	5,599,692	5,761,738
Total Fund Expenditures	59,296,664	40,480,205	32,513,221	22,651,160	89,269,836	8,251,108
Contingency	15,223,603	22,393,732	20,899,259	36,087,954	6,140,273	1,290,112
Transfers	29,500,000	44,000,000	0	0	0	0
Ending Fund Balance	0	0	1	0	0	0
Total Requirements	104,020,267	106,873,937	53,412,481	58,739,114	95,410,109	9,541,220